

EUROPEAN NEWS

## Soviet press publishes military spending figure for first time


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## West German unemployment falls below 9\% UNEMPLOYMENT in Fest G  per eent, in March In April ast ferar hower, the figure wa 8 per cent <br> Mr. Heinrich Pranke, head her Laborr Office, saidd th nuprovement was largely男 seasonal pick-up    <br> Carrington praised for services to Nato ORD CARRINGTON, the outgu We and hearm han troops yeste  Lord Carrington, paying an ficial farewell visit to Bonm rch.bearing soldiers as gueat a Test German Defence Miminister   or his work during his four $\begin{aligned} & \text { which has } \\ & \text { Iscon } \\ & \text { Istour Patac }\end{aligned}$




## Belgian economy thrives despite long political stalemate




Austria tightens refugee rules

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Burials in France may be breaking EC law


East bloc reforms' effect on Western trade doubted
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development stage
of Eurofighter


## for Tarkish militants

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him to meet makers of omahn
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The initiative for the talks


Robert Taylor in Stockholm describes the rise in popularity of Karl Hagen's mixture of nationalism and economic libertarianism

## Robust right-winger captures Norwegian imagination










Hostage negotiator expelled by France

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## Papal mission




[^0]Dukakis and
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House committee clears S Africa sanctions bill by stewnat riemana


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## Ports hit by Brazil's

 public sector strike[^1]
## David Gardner analyses the details of a little-known area of Israeli influence in Central America

## The legendary figure haunting shadows behind Noriega

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OVERSEAS NEWS

## Pretoria raises bank rate to head off boom <br> 

Police disperse Namibians









Akwe Amosa reports from battered Cuito Cuanavale in the heart of the war zone

## Stalemate gives Angolan town a breather



| Once attractive red-tiled Portuguese suburban villas today appear abandoned, or are occupied by the army. Armoured personnel carriers and other heavy military lorries rumble along dusty streets. Not a civilian vehicle is to be seen. <br> wonld stretch the town's defences, but are comindent that The Unita army of Dr Jonas Savimbir backed by South Aflea Savimbi, backed by Sorth Aftica and operating from bases in the soath, pose a disferent threat, say tional gaerrilla tactics of ampushes and hit and run The battle for Cuito Cuanavale was the main reasom, say the oif yesr to move the sonthern limit of the 40,000 strong Guban military force which hacks the |
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## India plays willing host to Afghan president



Singapore detainees fall foul of conspiracy theory
By Roger mathrowis, sovimean HE OFFICAL UNVEHiNG


## companies to cut prices



## Three-way Saharan conflict poses thorny problem for UN chief




## Hong Kong fears refugee flood








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## Cardinal assails Seoul human rights failure



Jordan curbs activities of journalists







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## WORLD TRADE NEWS

## Japan accepts Gatt ruling on microchips

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Ericsson wins Saudi telecom contract By Robert Taytor, Norclic
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## Democrats in last ditch move to save Trade Bill from veto

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 by the Senate which is in recess Althought the plant closoing pro-
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dint's two objections to the bill







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## Stock Exchange opens up moneybroking to new firms

## by CLINE WOLman



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First-year profit for restructured steelmaker



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BY RAYMOND SMOODY
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## ECONOMIC VIEWPOINT: By Samuel Brittan

## Counter-inflation and credibility

US insurance

## An overcrowded industry

|  | By Nick Bunker |
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## A chance to make a leap in management education and development

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## Which approach should you take when investing in Commodity Traded Options?

| Thaded Options are one of the fastest <br> growing yet least known forms of | Exchange and the Hang Seng Index in <br> Hong Kong). But, before you invest, <br> ask yourself these vital questions: <br> por hav the resource | has been providing precisely this calibre of advice and investment skills for major corporate and institutional |
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| Anto Stock Options but why linityourself to one corner of the market |  |  |
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| EXPORT \& SHIPPING SERVIICES |

# FINANCIALTIMES 

Thursday May 51988

Paris, Bonn join forces in telecoms market

RANCE-TELBCOM
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 ations services, known as asing
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thorities are expected to














Haig Simonian in Frankfurt reports on the birth of West Germany's Ecobank

## Red letter day for the green bank

Brussels is confident raids have uncovered steel cartel by minmis


Japan claims larger Western policy role


JAPANESE Prime Minister Mr
Nobor Takeshita yesterday
called tor a strentheninc of rala.
to remedy what hessern
 he call was part of a bold new and ree roonsinity the politicial e past, in London, Mr Tak. con comic superpower, was no
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is tie responsibility ,it. to play ina indisstrialised national strensth, in in ordied secure the prosperity of Mr Yashairo No Nakasone over
Minister last wbo is ier London ovember. rean countries strengthen



| emerging- <br> for effere is an imperative need eration both politically and economically, between the trilateral partners," be said yesterday, "It the relations between Japan and the trlangle, have not been close enough, compared with the other Mr Takeshita called for increased co-operation between with world economic and politiseries of initiatives for strengthening cultural relations, malud ing a fellowship programme for expansion of a teacher ex Reflecting increasing Japanese dencies in Earope, he also said the European Community had moved towards integrating its internal mariset, of maintaming free trade. <br> The other pillars in Japan's of the need to play a bigger role in international peacekeeping further large increasses in the countries. on these issues in speeches in eral Assembly and at the econornic summit in Toronto. |  |
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## Mercantile \& General Reinsurance

"A very satisfactory year's trading."

## Salient points from the Annual Report 1987

* Group profit for the year after taxation rose to 550.6 million.
* At constant rates of exchange General premium income increased
by $7 \%$, Life annual premiums by $16 \%$ and Continuous Disability premiums by $28 \%$.
*Group net premium income for 1987 was $£ 603.4$ million.
* General results are now showing a further increase in our operating

* Life results are the most successful in our history. However because of post-tax transfers from to Air Long-Term Funds have been maintained at a similar level to those of last year.
* Our solvency ratio at the end of the Fear was $67 \%$ Total Shareholde million. million.

The Mencantile and General Reinsurance Company pic Under 1 it

[^2]

London division of
Morgan Stanley
appoints bids expert appoints bids expert


MANAGEMENT ACCOUNTANT hiportiwa to tie board surpeymunts borders
 You will bo pulling together data from several UK,
European locations prior to preparation of atatemants and
 Travel to orations to improve systems and procedure
will place candidate in spoons position to progress with
he multuational us group.


A direct line to the exceufice shortlist




FOR ECOL NTANTS

## Accountancy Appointments



## Financial Services - City

## Financial Controller

## Central London

Our chert, a major international Group whose luxury conamery prodicici field The Company
 successful explointion of significant brand names.
 subsidiary Reporting to the Managing Director, the key repponstifities will be managements nd. financial reportings, he ongoing developpenent of ophisticaned computerised systems, and the $\begin{array}{ll}\text { More fimporandy, as a key member of the } & \text { please phone Tony Martin on } 01-831 \text { 2000, or wite to } \\ \text { him enclosing a compressive curriculum vire and }\end{array}$
 Michael Page Partnership
London Bristol Windsor Stalbans Leanherhead Riruninghar

## Audit Management

## East Anglia <br> c. $£ 35,500+\mathrm{car}$



PA Personnel Services
+3 + Car
contribution to the overall financial strategy and control
of the Division as a whole. Applications are invited from graduate calibre
qualified accountants, aged 28-34, fluent in French wish experience gained in an FMCG environment. Strong communication skills coupled with an assertive but diplomatic approach are necessary to
meet the challenge of working in this sales and meet he challenge of working in this sales and gathering diver organisation. To find out more about his exciting opportunity


ACA to 33
Package to £35K+ Car
$\rightarrow \begin{aligned} & \text { International } \\ & \text { Banking }\end{aligned}$ Banking
Group

- High -profile
- International travel tavel

Our client, one of the word's leading international banks, is seeking to recruit within its specialist Financial Services Audit Department
The Department, which is based in London, is responsible to an audit comnitre of the main board for reviewing the word Group. The work of reviewing and appraising the activities, controls and informaton systems involves a significant consultancy element.

This is a high -profile and challenging role which requires substantial previous experience in auditing companies in the financial services sector. The successful major accountancy firms or someone with extensive relevant experience in a major financial services company.

Overseas travel content, which is to the worlds major financial centres, will be approximately $35 \%$. There are considerable opportunities for progression within
the Group. The package will include generous banking fringe benefitsincluding mortgage
subsidy noncontributory pension scheme, life assurance and BUPA Tension scheme,
Written applications, enclosing an up-to-date CV and indicating, hould be sent to Malcolm Edgell, BSC, FCA ax 410 Strand, London. WC2R iNS, quoting reference 2078 .
financial a management recruitment consultants DOUGLAS맨LLAMBIAS


STRATEGIC PLANNING MANAGER Essential Input into Rapid Growth Environment

Age 28-32 years
c $£ 28-30,000$ pa. plus car \& benefits


The successful candidane will be a quasificd




 Ir you feel that you wish to find out more

 FMS Financial Management

## Group Management Accountant Central London <br> to $£ \mathbf{4 0 , 0 0 0}+\mathbf{C a r}$

Our client a diverse international communications group has
enjoyed substantial growth in both volume and profitability in encored substantial growth in ooh volume and proitabiny
recent years: group tummerer is rapidly approaching $£ 1.000 \mathrm{~m}$. A stone, ambitious financial manager is required to lead a
small head office team. reporting to the troller. Principal ream. reporting to the Group financial Congroup management accounting, budgeting. treasury and cash management functions, in addition. you will be actively
involved in major acquisition studies. financial planning and venous ad hor projects. The ablitity to quickly gain a thorough
understanding of the group's activities and establish effective understanding of the groups activities and establish effective
working relationships is essential: prospects for further
advancement are excellent You will be a graduate, qualified accountant aged $30-355$ with
progressive track record of achievement to date in either MANAGEMENT SELECTION
industry or a professional firm. More important than specific experience are the personal attributes required for this agility, tout
skills, and a a gest. strong mana desire to rakement initiatives.
Interested applicants should witteencosing a curriculum quoting Ref. 228 at White headed Rice Ld, 295 Regent Street

## W <br> Whitaheadlice

## Financial Controller

c. $£ 25,000$ plus car - Cheshire

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poositivelt to tha growth of the compeny and group. Candidateses. probably aged around 35. musst be qualified and heveat
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In eddition 2oe competitive starting slary, the company ffferse
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BUPA good range of benefitis inctuding a cara, contributary yension scherme
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## Financial Controller

Property
c. $£ 30,000$

London
Challenging and responsible position for young, ambitious development and linvestment company. Excellenil cateer prospects.
this company
Wing in prestabished, privately-owned property company speciat-

- Dynamic and talented manapmens.
- Attractive Central London bocation.
thie posimion
The senior finznce position with fill responsbility for the
a reportin
Key task trireview computer requirements specification and
$\diamond$ Member of the
UUAXFICATrions
with a higitiod decoountant, possibly striaght from the profession,
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En Encrgetic coonfident wibl excellent interpersonal slotis.
COMPEKNSATTION
$\stackrel{\text { Atractive base salary with benefits package. }}{\stackrel{y}{2}}$ Well defined opportunity for creer development.
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## CORPORATE DEVELOPMENT MANACER

## c. $£ 30,000+2$ cars

IEL is a highly prestigious privately owned organisation with an outstanding repuration throughout the computer industry. Based in Redditch we are one of Europes leading solutions for a variety of markets.
urrover already exceeds $f 70$ million and critical to the duure success of the company is the role played by our Finance Division The opportunity has significant impact in a curcial high profie rosienal to make a significamt impact in a crucial high profie role.
Reporting to the Financial Director youll take sole areas of acquisitions and collaborations Youtl baise dosely ith financial and investument instututions and legal advisors, and company externally and contribute t Board leve.

InSystems The Established Leader

## North Worcestershire

Needless to say it is imperative you have a comprehensive understanding of corporate finance and your substantial fession, commercial industry orventure capital envinonmerts. You have the business acumen and commanding personality to operateconfidentlyat the highestlevels, a
Interested? Austin Knight Selection have been retained to handie initual apppications. Flease telephone hans rostrup on 021-4561385 (office hours) or 052773681 (evenings) or
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Bi-53 Hagley Road, Edghaston,
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STEI is an equal opportunities employer.

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 Chief AccountantTake This Industrial Services Company To No. 1
South Bucks, $\quad$ e 525,000 Quality Car, Benefits









Financial Management/Control
Cortatral London, e $£ 25,000$, Benefits





 Senior Management Accountant

## North West Kent, $\mathrm{E} 20,000$, Car, Bonus

This public Group is e succeasful and profitable manufacturer. In a competitive






Thesse poaitions are open to minh or fomale candidatess Please telephone for a
Personal Fistory Form to the relevant office, quoting the appropriate efference.


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London $\mathrm{EMO}_{2} 000+$ car + concessionary morigage


Financial controller
London, c£28,000 + car

Hancial times Thurscay May 51988

## Group Finance Contoher

Yorkshire c. $£ 25 k+$ car + benefits

Our client is a UK based PIC wist smbsiminal verseas interests and worldwide trimboverifin excess of
 Jotiting a central tean led by sign $G$ ificant grow Dincoccurf the rote enccompasses all aspects of PLC group - Corporate consolidation

- Devetipprieit of gioupiaccounting systems
- Group accounting standards.
- Post acocuistition inregration

The Group is currently reviewing all corporate


The successful applicant will be a qualified accountant with strong technical skills and a good
knowledge of UK tax He or she will have an organised and thorough style coupted with an ability to suat he Applicans from the professon will be particula Aplopine.
The package includes a fulty expensed quality car
private medical insurance, non contributory pension schemie and relocation assistance. To apply write to Caroline Dunk with h brief caret
history incurding details of current earnings.

## Deloitte Haskins+Sells

## Some skills never go out of date

WELCOME BACK TO ACCOUNTANCY

Eachions may change and so do the lavs and bactices of accountancy, but one thing's for surr, your career has since lapsed Years ago, you invested a lot of sime and effor in achieving professional status why shouldnt you still bey ble to geica netum on that:

That's why wedd like 10 welcoome yon back to thas will hring yot up io darie on changes in the lavr and practice ft will also educate you in all the specialist skalls yobi ineed to work as pant of the Governmemt Accountancy Service Xou'll then be ready to take on challeriging yout te ever iacddeL

Youn miay find that the Govermment Accountancy Service simisy ysu in other ways 100 . The hours are possibility of Iexitime and par-time work to give you time to meet your other commiuments. Depending on experience and qualifications yo
could expect to eam between $£ 16580$ and $£ 21,815$, plus excellent benefiss. Ifyou have a professional qualification (ie ICA, CACA, CICMA, CIFFA) and you're committed to geting back moo accountancy, star your second career w
You may well 1 ind it'seven better han your first. For further details and an application form write ${ }^{10}$ Ray Chalk, Civil Service Commission, Alencon Link Rasingstoke, Hants RG21 1JB, or tellephone
Basingstoke (0256) 468551 ext 6452 ( answ Basingstoke (0256) 4685551 ext 6452 (answering service operaves ouside office hours).

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## FINANCIAL CONTROLLER

West of London c. $£ 30,000+$ car

Our client is the U.K subsidiary of one of the largest German multi-mationals Its principal accivities are in the manufacure of company has experienced substantial growth booh organically and by açquisition and this looks ste to conatinue. A Financian Controller is now required who
reporting to the Mana reporting to he Menaging Diector will
assume overall responsibility for all accounting financial management and mach of the administration of the U.K. company This is a high profile role within the Group to its commercial success, It is, however, very
maccha "hands on" role and requires all round tecthical exporise, incuding son secretarial matters
Candidates should b
with previous experience of managing an accoumting function, preferably in a proces industry. Staff management ability and well developed meerpersoar mails are required asse.
Please write in confidence enclosing fuil careeser decails, quoting ref. H4057, to Joamna Corrs

## KPMG Peat Marwick McLintock

Executive Selection and Sear

## Divisional Finance Director

| £35,000 |  |  |
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| Our client, the Intemational Division of a leading firm of Chartered Loss | for the Division's finance and accounting functions, worldwide. | private health arrangements, bonus scheme, fully expensed quality car |
| Acjusters, wishes to recruit a business | Ideally, applicants must be chartered | and five weeks holiday per annum. |
| minded/intemationally orientated | accountants, aged 28 to 35, offeringa | Some world wide travel will be |
| financial executive to this key | minimum of three years experience in | necessary. |
| appointment The appointment will be | asenior financial role and preferably in | Applicants interested should write |
| London based. in this challenging role, responsi- | an overseas, financial services environment They must be capable of | enclosing a full CV and currentsalan, quoting reference MCS/7227 to |
| bilities will be demanding and will | adopting a high proflle atan early | Michael A Andrews |
| therefore necessitate a close working | stage in order to participate effectively | Executive SelectionDivsion |
| relationship with the Divisional Chief | with senior management both in the | Pice Watertouse |
| Executive in the formulationand | UK and overseas. | No.1 London Prdye |
| developrnent of international business | In addérion to sala | London SE190L |

Price Waterhouse

## RECENTLY QUALIFIED

## major financial group

London
to $£ 22,000+$ mortgage etc
One of the UK's best known financial groups, our client has recently restructured a major operating ivision-A5 a resula y young accoumtant is sought for this newly created position
Controlling a small team, emphasis will be on management accounting - budgetary control, analysis.
eporting and further.systems enhancement. New and existing product cost appraisal will provide urther ctallenge and business involvement.
This is an excellentopportunity for a recently qualified accountant, or finalist, either with commercial experience or seeking a first move from hities.

## ACCOUNTANT

Small International City Bank seeks experienced part/ fully qualified Accountant with some knowledge of computers. Age
$50+$ Comptetive package for right person.

Please contact Mrs M Gill 606-0791 ext 201

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| Patrick |
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Fast Track Career Openings in Banking

## London

South Coast
Probably the major UK baiking group now seeks to recruit In your mid to late twenties you have already achieved recenily qualified graduate accountants who have that unique blend of talent, drive, personality and common diverige.
IF yon can suryive the rigorous selection procedure, youn will embark upon a progressive career plamed to yive you the necessary technical training, banking logical and rapid advancement to the senior management and you can anticipate a rewarding, and satisfactory cariag with the certain knowledge that the very top jobs are opene:

Cripps,Sears

## CHIEF ACCOUNTANT INVESTMENT BANKING

## E35K + CAR + BONUS

 + BANKING BENEFITS





RECENTLY QUALIFIED
ACCOUNTANTS. c.E25K.
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## Finance Director

Wessex Water Authority
The Wessen Water Authority is Bristol-based, has a turnover in exress of 1330 m and a staff
of neary 2000 : The proposed privatistion of the Authority will create a new ple which of nearly 2000 The prop cosed privatisation of the Auchority will create a new ple which The Authority wish akese advanrage of ocher commercial opportunities. The Authority wishes $\mathbf{t}$ appoint a Finance Director who will rake full charge of the
financial and treasury manapement of the ongnicrion The post will be a key connact winanch hee menthant azants and other advisors prior to privarisation. The priorities of this

To manage dhe finaaccial aspects of dee proposed privarisation.
To develop a financil function thar will play a fuly inregrated part in the
planning and decision-making for the business.
planning and decision-making for the business.
Topply a key role ind developing
within is new commeraial opporunities for the
within its new
environment
Candidates will be strong financial professionsls, proboably in deici 40 s, who have held
a senior management role in a major business Oulified as a Chartered Accountront a senior management role in a major business. Qualified as a Charrered Accountanh, function within me context of planning and budgeting, eapiral investment appraisl), analysis of profitability of exising and new businesses, cash and balance sheet
The position carries a highly yompmetiove salary toge
Replies, which will be treated in strictesest coonfidence, should be sent by 16 . May 1988 co:


## AWINNING TEAM...



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## Europe \& Offshore Development

ASSISTANT MANAGER
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Abbey National. the UK's most dmamic building society is already represented in Gibrathar J Jersev and Spain intending we are expanding our operation into other Eurropean Community member states.

The Eurcpe 8 Offshore Development Oepartment is a kev element of this strategy. Reporting to the Maneger. vour prime
task is to ensure we fully 1 nvestigate and obtain the most profitable business opportunities in any selected offshore or cversea ininarcisl market The efffccive management of our tram of verseas Business Consuttants and the deveretpment of comtact essential to your success. You will play a major role in obtoinin soard approval for and menaging the setting up of Abbe National companies and partrerships.
egal, legislatwe and regulatary issues.

Educated to degree fevel, preferably with a poressiana ualification or an MBA, you will probably have had at least yessr' experience in a mpior organisation and hawe spen peourceful you should be bilingual and possess excellent resourcetul, you shouta be bilingual and posssess
Career prospects are excellent The negotiable remunera packsge will reflect our commitment to verersas markets. and inchudes car, concessionary mortgoge and

NREMONAL
for turther information and an application packaga
please wirie to Bill Whitehead, Senior Perscannel OOfficer Abbey National Building Solietr, Sbbey Hous
Lordon NWT $6 \times 1$ Tel: $01-4865555$
ext 4443 . The closing dats for epplications, which ars invited from all sections
is 19 May 1988 .


## ACA/ACCA

to join Project Team in prime American bank. interesting. Excellent prospects. $f 18,500 \mathrm{pa}$ prospects. $£ 18,500$ p.a.

+ bonus + gererous mortgage subsidy. Please lelephone Shetagh Please telephopene Shytagh
Amicil on $01-533-1651$ or And cv in conalidercee to her RECRUTMMENT, 50 Fleet Street, Londor
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## GRADUATES

 Accountancy Tax (ACA or ATII) to $£ 9$ f10,500 + full study PACKAGE Posts stim. for TOP INTERNATIONAL to Small/MediumChartered Accountan Chartered Accountants. Reqints at "A" Level \&
Poin must expect a lst/ You must expect a list/
2nd Degree. 2nd Degree.


## Financial systems manager <br> Hampshire, c.c33,000 + car

For a major service organtsation cperating a variaty of businesses, with tobead hcoine exceeditg E 300 m . The organisation has recentily implementied a major new financial and manageomert eccourving system and now requires an
Fer
 analyse and interpret these syotemis requirementis, their costs and beneifits:-.
 strategy and managing its succosstul implementration. A quetiod dacountrant, aged over 30, you should dedeally have knowledge of compiox planning developing, and co-ovedinating systems requirements, controdiling the

 skizs and be able to achieveconsensus with colleagues and semid. Long-tern career prospects are excellemt in tits expanding organteation.



WITH STRATEGIC VISION FOR A COMMERCIAL ROLE
Bucks Area $£ 35-£ 40,000$ package + executive car

Our cient is the successful subsidiary of a
 Significannt earnings increase over the nextr eight years
The UKK company is already braind leader has a major percentage market share in others. We are seeking a high calibre, mature and progressive Fmance Director who will be
 ight individual will elso have the . giterpersonal and commumicution shills to work in tarmony with other members of the management boand, in order to develop a
horough understandtag of the overall

| siness and assist in the provision of <br> proved and relevant management <br> ormation. Your track record to date will icate your ability to manage a Finance Administration Department. <br> envisaged, subject to performance, that motion to the Main Board and to General nagement will be actievable. <br> remuneration paclage reflects the <br> portance of.the post; rewards will, after an <br> ial period, be linked to a bonus scheme <br> ently related to commercial success and <br> sodal contribution. <br> vild this appear to be the opportumity you <br> ffel ready for, winictitwill not only <br> ritalise on your professional experience <br> personal attributes, bur provide a <br> llenge rarely foundi, please send foll <br> cer details, quoting reference M6963 to <br> es Forte. |
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We're building an entirely new team for a mission in corporate review.

You will be its keystone.


Group Management Accountant
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entails repponsibility for a section of four part qualified accoumcants, producing finamicila and mennagement

 maintenance of computerised accouming :. : systems, in add
Suitable applicanns will be qualifed accoumtants, (A.C.A A.C.M.A. or A.C.C.A.). This is an excellent entry point
finto an expanding organisation, wim promotion prospect into an expanding oxganisation, wit
Interested applicantrs shoold connact Gerald Whiting on
01.8312000 or wites to him, enclosing a comprchensive C.V. at Michoded Page Partuership,
$39-41$ Parker Street, Londo P
Michael Page Partnership


## Divisional Finance Director

## North West


 in This appoinument is ained at streng thering the Board key





$\mathbf{c} £ 45,000+$ Car


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Michael Page Partnership
Inemainan Receitmmit Conulutht
Windsor St A Bans Leathertead Birminghar
Manchester Leeds Glasgow \& Wordwide




HARVEY PLANT LIMITED MANAGEMENT ACCOUNTANT





## "ORIGINAL THINKER'

 GROUP CHIEF ACCOUNTANT Homol Hempisioad $\qquad$ cf $20,000+\mathrm{C}$




## Young Accountants



## LONDON

## TREASURY

 MAJOR EUROPEAN BANKAGE 27-36
UpTo $£ 37,000+$ Car + Outstanding Package




Ptime responabilities will indude the assesment of new reasury produrs, the
 Truasury and dis Financin Conntol Department.

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1988 as a 1988 as a pesult of the succossful manger between the .
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partners of many of their management patiners of manyof their management
tasks. allowing them more time toearn
fees and promote the practice the fees and promote the practice The desired growth can only be accommodated by firm overall control and analysis of all financial accounting
ystems. procedures and administration ystems.procedures and administ
Immediate objectives include monitoring financial budgets, cash flow Orecasts and billinin targets and the onger term plans relate to business

## Harding <br> hrantiralimuin

## County Treasurer <br> Salary up to $£ 35,340$

The county of Hereford and Worcester is one of the largest shire counties in the country covering an area of approximately 1500 square miles with a
population of over 650,000 and almost 20,000 employees. Te Couty Council ith to appint a 00 T The County Council wish to appoint a County Treasurer to be based at
their superb office accommodation in the cathedral city of Worcester. Heading up a department of 118 , the County Treasurer will work closely Heading up a department of 118, the County Treasurer will work closely
with sevice and corporate departments which collectively have a gross Annual Revenue Expenditure of over $£ 350$ million.
The successful candidate will be a qualified accountant who can demonstrate success and achievement in a career that will probably include experience in public sector finance. Comnnitment and energy are qualities needed for this highly visible role and of equal importance are Application forms and further detalls may be obsa
Application forms and further details may be obtained from the WR5 2NP. Telephone: Worcester (0905) 763763 Extension 2031. The closing date for applications will be 24th May 1988.
Hereford and Worcester County Council? County Council.

International Appointments

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| vice-président, |
| marketing et <br> international |

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serviess $\AA 85$ membres er 740 compagnies inscrites servicos à
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Le Premier vice-président devra apporter une contribution
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Monsleur Jacques Doyon
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Montréar (Quebbec)
Canada
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$\Delta$ Charette,Fortier, Hawey Toucheross
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# SECTION II-COMPANIES AND MARKETS FINANCIALTIMES 

Thursday May 51988

## FCA first-quarter losses hit \$63m

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Improved
bid terms for USG By Daborab Hangraives.


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Jefferson Smurfit Group plc

## 'AN

## OUTSTANDING YEAR

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some two and a half times those of 1986/87. What made this possible was the dedicated effort of the 28,000 employees of our subsidiary and associated companies in some 300 factories in 13 countries over five continents.
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KINGDOM OF SWEDEN
By Mogen Cantryty Trax Compary
Dzed: May 5, 1988


INTERNATIONAL COMPANIES AND FINANCE,

## Significant <br> VW sees continued profit growth

 opposition to Ciba shares plan Bymmen anamo cisa-GHIGP yestrag Suss themen fime inder











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## Giacco confident of fibres deal

by alan friedian mintan




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## US unit pushes Hoechst ahead

 OY HAGG SMONLAN W FRANKFURT











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Improvement for Austrian state-owned power group











Further reshuffle by Alan Bond by OUR FIMNCIAL STAF
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 South African retailers well ahead

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RETAMBRS in Sonth Africa profits to R3s5m.简





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Brierley lifts stake in Barclays Bank NZ



Amcoal results hit by lower export prices sum



Formica sells offshoot to CSR

Findnciat Times Thursday May 51988
ake A clutch of borrowers

House of Fraser in $£ 590 \mathrm{~m}$ refinancing
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## Interim rules bond issues

 By Our EuromasteCorrespondena
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## Saudi British Bank sues defanlter

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In November，the banks called ANA into defarit and，at
December meeting in Lonion voted in favoror of conrtit action Bankerg say AAA informed
tbem before the November



David Marsh on a detailed analysis of West Germany＇s balance sheet

## Rising foreign assets cause concern

| WEST GERMAANYS overal net foreign assets grew by 46 per ceanklast year，to more than Dineeghm （ 515 fibn），whd now stand at wan |  |  |  |  | asset position，DM65bn at tha beginning of the decade，roughly doubled between ths end of |
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|  | crose Aemeti（your exal |  |  |  |  |
| （5156bn），and now stand at well over double the level of the end of 1985 ，as a result of the recycl |  |  |  |  | and the end of 1985，when it stood at DM126bn，and has more than doubled since then． |
| current account | Seaurities | $\begin{array}{ll}414 & 88 \\ 387\end{array}$ | ${ }_{4}^{125}$ | ${ }_{818}$ | an |
| ＇s ment | of |  |  |  |  |
| ng with this sharp |  | $\begin{array}{lll}154 & 161 \\ 103\end{array}$ | ${ }_{130}^{23}$ | －3038 | ar |
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| expansion in international | Loans and crodlessf | 31 ${ }_{3}^{43}$ | ${ }_{383}^{135}$ | ${ }_{379}^{238}$ | $k_{1}^{\prime}$ |
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| by tb | in the league |  | c | tions． | 5 5bn last year as its income |
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| a detailed analysis of the | Repuribic | S $1680{ }^{\text {a }}$ |  |  |  |
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| banks says that，at | Japan，amd is also below | the come |  | 197981 The net for |  |

## \＄110m capital injection for UBAF Bank










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CONSOLIDATED FINANCIAL FIIGHLIGHTS

| US dollars in millions＊ | Athls Marh |  | $\frac{\text { moras }}{}$ |
| :---: | :---: | :---: | :---: |
|  | 1988 | 1987 |  |
| Income before taxes Net tincome | 125.3 90.9 | 959.5 | 31.2 30.2 |
| Average Total Assets Customers＇deposits Shareholders＇equity Market capitalization |  |  | 11.3 12.8 26.6 20.5 23.4 |
| Return on assets（\％） | 1.37 | 1.17 | － |
| －544，229 shareholders | －1，616 offices in 24 countries |  |  |

[^4]Housebuilding helps boost Trafalgar House to $\mathbf{5 8 5 m}$

BY DAVID WALLER





\section*{USM debut planned for Corton <br> Beach as profits surge to $£ 1.9 \mathrm{~m}$ <br> by vanessa houlder <br> | Corton Beach, the Third Market mini-congiomerate, yesterday announced it would move to the | treezer centres chain expanded to 34 outlets during the year, through the acquisition of Law | ler fashion bustmese Corton's philosophy is simplet to buy small butt solid cash |
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| USM in the course of this | sons Freezer Centres and Fre- | basinesses that boit omto eristring |
| The company aiso revealed | The current year had started | tight |
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| The impact day for Corton |  | of last summer, there is, 14 seems, |
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| is May 17. Its sdvisers are Bro | existing interests. In addition, st | tands at 25 per cent and with its |
| r | total of about 57.5 m . A turth | dent that it can m |
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Alice Rawsthorn considers Thomas Robinson's rival bid for Crowther





## (U)

Mr. M. R. Angus, Chairman of Unilever PLC,
presided at the Annual General Mest presided at the Annual General Meeting of the Among tha iterns of business, the Raport an
Accounts were ado pud, Copers $\&$ L ybrand wore reappointed auditors and a final Dividand for 1987 declared at 8.55 per 5 p Ordinary Share
making a total Dividend for 1987 of 12.09 p . All Directors, othar than Mr.G. K-G. Stevens, who has reached the age of 62, Were re-elected and
Dr. J. .W. Anderson and Mr. C. M. Jemmett

The Company has published two booklets which describe tha performance of tha business
and tha 1987 results; Unilever Raport 1988 and Unilever Accounts 1987.
The Company has also publisted its report mada to tha British Government under tha EEC
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South Africa.

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| Unilever Report 1987 | $\square$ |
| Unilever Accournts 1987  <br> Report under the EECCOde  <br> relating to $\square$ <br> South Affica  | $\square$ |
| 4th May 1988 |  |

To: Extemal Affairs Department, Unilever PLC,
P.O. Box 88 , Unilevar House, London ECAP 48 C
, London EC4P480.

4th May 1988

## BAA may hit acquisition trail through Lynton bid

by Palip cogann and mermel donme


## Maxwell warns of short

 term dilution in earnings



## Mountleigh plans revamp of Spanish store group







| NEW INTEREST RATES FOR C\&G INVESTORS <br> Effective from 5th May 1988 |  |  |  |
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| The rate of interest paid on all other existing accounts On whicti conrocsite rate tax is paid by the Sociely will be reduced by $0.5 \%$ from 5 h M May 1988 <br> timined coioparyy and other deposit sinbiect to basic rite bux will be'reduced by $0.5 \%$. <br>  <br> CO/Chatithim\&eloucester G) Br ingSoclety <br> Crier Office Chelingluinhtorse Cliveice Sreet, Cheltenham, Gloicesteridite 0.50 3 3 ' Thephone 0242 $\qquad$ |  |  |  |



## Molynix inses to

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DTI report attacks Morrison over Emray vemam arr
AG Stanley strikes at predator's share issues By David wallor

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## C最S <br> Co-operative Insurance A YEAR OF CONSIDERABLE ACHIEVEMENT



E ${ }^{\text {xtractstrom the Reporto fthe }}$ Chairmann M- D.J. Wise O.B. 4th May 1988:





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Royal Bank of Scotland rises 20\%


Davy surprises City with $\mathbf{£ 1 8 m}$ plant modification provision


UK ECONOMIC INDICATORS.

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Cadbury chief calls for independent UK chocolate industry gY Danip waller


Higher nickel prices help lift Cronite in first half


## TDS Circuits in profit








| Hertfordshire <br> The Finanoini Times proposes to peblish this sarvey on: 27th May 1988 <br>  <br> - Benchol prathort <br> or write.to her at <br> Eracten House <br> 10 Camor Strees London C $C 4$ <br> FINANCIAL TIMES |
| :---: |

Christopher Parkes talks to Unilever's chief about the single European market

## An investment lesson from Port Sunlight





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| agreement on no more than rert atively minor issues," US officials disclosed yesterday, |  |  |  |
| "We do have significant differences still with some issues that |  | $t$ |  |
|  | be expected to plant on the | be broken, he stressed. |  |
| Are ${ }^{\text {alan }}$ Holmer, the chief US |  | lents create confl |  |
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| Rarlier this month, Mr Oleg |  |  |  |
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## Chinese coal mining hits a troublesome seam



## Indonesian supply setback spices up nutmeg market

Disposal fears may limit cadmium use


## Argyle plans to expand

 diamond production

WORLD COMMODITIES PRICES

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Chloago

Finapoin Times Thursday May 51988




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Friancial Times Thursday May 51988 LONDON SHARE SERVICE


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## Dow drops as Greenspan comments on inflation

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The crash made Tokyo's fearless young managers more cautious

## Japanese funds diversify and pray

## Properties lead Hong Kong higher

## Bubbly drinks sector boosts Paris

| CORPORATE news produced small gains for most leading day. Vohumes generally remained | London |  | way <br> zURICH edged higher in mod erate trading, led by partictpation |
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## "KLM Jumbos?"

## "Ofcourse, if that solves the shipper's problem".


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